

2013-2014 North Carolina Municipal and County Parks and Recreation Services Study - Focus on Facilities

Dear Parks and Recreation Agency Director,

It is that time of year when Recreation Resources Service (RRS) conducts the Municipal and County Parks and Recreation Services Study (MCPRSS). RRS conducts the study annually and publishes an executive report of the results. Data collected from the Services Study provide parks and recreation departments a way to benchmark their systems and operations against others, lend justification for funding and support, assist in determining best practices, and affords methods of enhancing operations. The primary focus of the current study is a facilities inventory.

Again this year, we are supplementing the Services Study with data from NRPA's Park and Recreation Operating Ratio and Geographic Information System (PRORAGIS) benchmarking database. Recreation Resources Service has been working with NRPA to provide feedback on progress by North Carolina leisure service agencies completing PRORAGIS profiles. In an effort to streamline our data collection process for the annual services study, we have asked all agencies to complete a profile in PRORAGIS. The benchmarking data in PRORAGIS can be used to justify budgets for staff, programs, land acquisition and facility upgrades by allowing departments to compare data with other similar agencies across the state and the nation.

As an organization, RRS sees PRORAGIS as an opportunity to improve data collection for the annual Services Study. Our methods remain the same with a goal to streamline data collection and provide a system for departments to enter data in an efficient manner.

The success and accuracy of the North Carolina Municipal and County Parks and Recreation Services Study, Fiscal year 2013-14: Executive Report, is dependent on each agency completing the questionnaire.

Please take time to complete the questionnaire and return it by November 1, 2013.
If you need any assistance, please e-mail or call. We look forward to your response.

Sincerely,
Jenn Beedle and Matt Whitlow
Recreation Resources Service
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Municipal and County Parks and Recreation Services Study Fiscal Year 2013-2014: Focus on Facilities Highlights of Results

Acknowledgment

Recreation Resources Service (RRS) greatly appreciates the time and effort each park and recreation department allotted to completing the survey. RRS understands the survey places a significant demand on the time of these agencies. Hopefully, the Municipal and County Park and Recreation Services Study (MCPRSS) provides an invaluable resource to enhance the leisure services delivery for the agency and community. As always, the strength of the document remains in the number of participating departments, as well as the detail put forth in accurately addressing the survey items. Any comments or suggestions concerning this report are encouraged and welcomed.

Introduction

Each year the MCPRSS attempts to determine the current status of local government parks and recreation departments in North Carolina. The report seeks to provide information to all local governments and park and recreation agencies to use in evaluating current services. The report also strives to assist leisure services in budget planning, preparation and justification.

The MCPRSS offers leisure service managers and administrators an important tool for:

- Tax supported funding trend analysis based upon changes in operating budget fund levels from year to year.
- Comparing park and recreation facilities and services for similar communities to evaluate level of service.

The MCPRSS, fiscal year 2013-14, marks the 64th year of assessment for municipal leisure service providers. This edition also marks the 44th year of assessment for county leisure service agencies.

The MCPRSS for this fiscal year represents a focus on facilities. The current study represents the second year in a shift from a three, to a six-year cycle. The shift is an effort to reduce content overlap between the MCPRSS and the national benchmarking system PRORAGIS, as well as continue to supply in-depth information, but also be an indicator of emerging trends within North Carolina. The MCPRSS will continue to annually report audited data from the State Treasurers Office.

MCPRSS Status

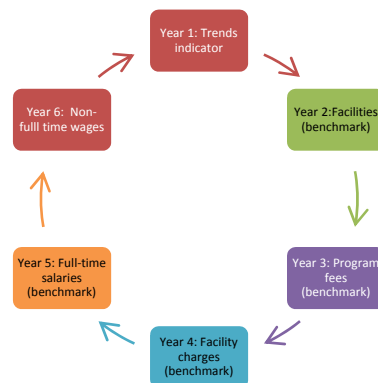
As this year marked the second in a shift to the new MCPRSS six –year cycle, departments were highly encouraged to participate in PRORAGIS, the National Park and Recreation Association’s online database that collects, compiles, and reports on park and recreation department operating and geographic information.

PRORAGIS seeks to collect updates across a wide range of areas, while the M CPRSS collects more detailed information on a rotating basis.

Departments that participate in both PRORAGIS and the M CPRSS are ensuring that they have access to the data necessary to analyze their operations internally and against other departments on a state and national level. A brief overview of North Carolina Parks and Recreation Departments participation in PRORAGIS is included in this report.

Highlights from the 2013-14 M CPRSS-Focus on Facilities appear below, organized by the categories of facility items departments were asked to respond to. Also included is an overview of study methods and a snapshot of respondents.

Figure 1. M CPRSS Six-Year Cycle



Methods

In September of 2013, the M CPRSS survey questionnaire was emailed to 236 recognized local government park and recreation departments in North Carolina. Eighty five (85) responses were received by January for a response rate of 36%. The response difference between the current M CPRSS study – Focus on Facilities, and the 2012-2013 study- Focus on Trends represents a decrease of 25%. Explanations for the low response rate for the current study include the following:

- Departments are electing to participate in **either** PRORAGIS **or** M CPRSS instead of doing both.
- Time constraints within departments create a barrier to participation in the study.
- Departments are finding other sources of information they find useful for benchmarking and evaluating their facilities and services against other similar departments.

The response rate for the 2013-14 M CPRSS impacts the validity of the information provided in this report. Care must be taken when making interpretations from the reported data. The information only represents a sample (85) of the total local government parks and recreation departments (236).

The following agencies did **not** respond to the M CPRSS, Fiscal Year 2013-14:

Municipal (N=105):

Aberdeen	Creedmoor	Kenansville	Oxford	Stanley
Andrews	Dunn	Kenly	Pine Level	Summerfield
Angier	Eden	Landis	Pinebluff	Swansboro
Apex	Elon	Lillington	Pinehurst	Tabor City
Archdale	Emerald Isle	Locust	Pittsboro	Tarboro
Asheboro	Enfield	Louisburg	Raleigh	Thomasville
Asheville	Faison	Lowell	Randleman	Tryon
Ayden	Farmville	Lumberton	Red Springs	Wallace
Beech Mountain	Forest City	Maiden	Reidsville	Warsaw
Bessemer City	Fuquay-Varina	Marshville	Robersonville	Washington
Biscoe	Garner	Matthews	Rockingham	Wendell
Blowing Rock	Gastonia	Monroe	Rolesville	Wilkesboro
Boiling Spring Lakes	Granite Falls	Mooresville	Rutherfordton	Williamston
Canton	Greensboro	Morehead City	Salisbury	Wilmington
Carolina Beach	Hamlet	Morganton	Scotland Neck	Wilson
Carrboro	Haw River	Mount Airy	Siler City	Wilson's Mills
Chadbourne	Highlands	Mount Holly	Southern Pines	Winston Salem
Chapel Hill	Holly Springs	Mount Olive	Southport	Winterville
Clayton	Hope Mills	Newton	Spindale	Wrightsville Beach
Concord	Hudson	North Wilkesboro	Spring Lake	Youngsville
Cramerton	Huntersville	Norwood	Spruce Pine	Zebulon

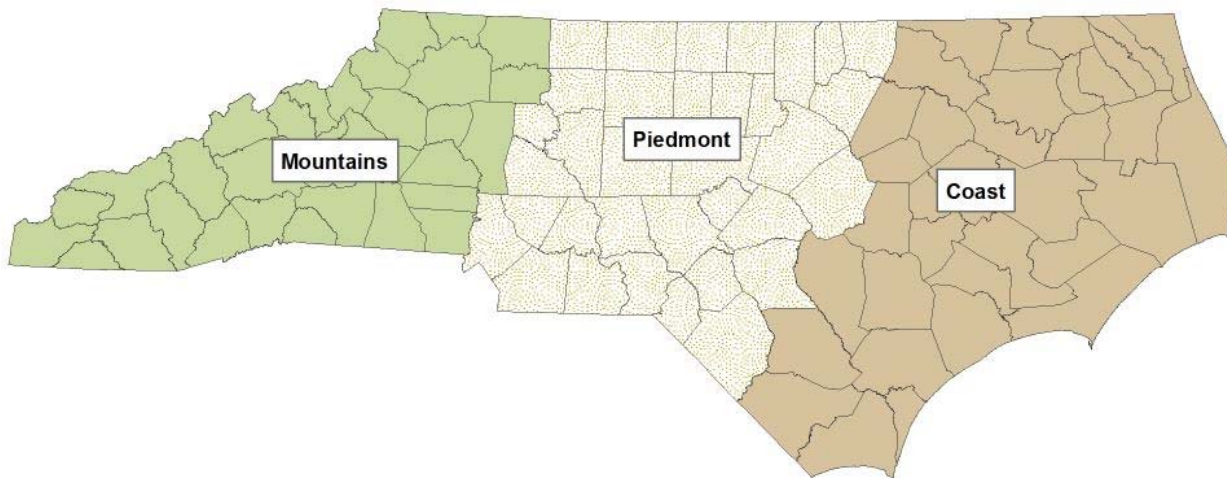
County (N=40):

Alamance County	Chatham County	Iredell County	Robeson County
Alexander County	Clay County	Jackson County	Rowan County
Alleghany County	Columbus County	Macon County	Rutherford County
Anson County	Forsyth County	McDowell County	Scotland County
Bladen County	Franklin County	Mitchell County	Stokes County
Burke County	Gaston County	Moore County	Surry County
Camden County	Graham County	New Hanover County	Transylvania County
Carteret County	Greene County	Onslow County	Washington County
Caswell County	Henderson County	Polk County	Wilkes County
Catawba County	Hoke County	Richmond County	Yancey County

Combination (N=6):

Bryson City – Swain County	Henderson – Vance County
Edenton – Chowan County	Kinston – Lenoir County
Fayetteville – Cumberland County	Mocksville – Davie County

Figure 2. M CPRSS GEOGRAPHIC REGIONS BY COUNTY



MOUNTAINS REGION COUNTIES

Alexander	Buncombe	Cherokee	Graham	Jackson	McDowell	Surry	Wilkes
Alleghany	Burke	Clay	Haywood	Lincoln	Mitchell	Swain	Yadkin
Ashe	Caldwell	Cleveland	Henderson	Macon	Polk	Transylvania	Yancey
Avery	Catawba	Gaston	Iredell	Madison	Rutherford	Watauga	

PIEDMONT REGION COUNTIES

Alamance	Cumberland	Franklin	Johnston	Orange	Rockingham	Union
Anson	Davidson	Granville	Lee	Person	Rowan	Vance
Cabarrus	Davie	Guilford	Mecklenburg	Randolph	Scotland	Wake
Caswell	Durham	Harnett	Montgomery	Richmond	Stanly	Warren
Chatham	Forsyth	Hoke	Moore	Robeson	Stokes	

COAST REGION COUNTIES

Beaufort	Carteret	Dare	Halifax	Martin	Pamlico	Sampson
Bertie	Chowan	Duplin	Hertford	Nash	Pasquotank	Tyrrell
Bladen	Columbus	Edgecombe	Hyde	New Hanover	Pender	Washington
Brunswick	Craven	Gates	Jones	Northampton	Perquimans	Wayne
Camden	Currituck	Greene	Lenoir	Onslow	Pitt	Wilson

REPORTING AGENCIES IN EACH GEOGRAPHIC REGION INCLUDE:**MOUNTAINS**

Ashe County	Fletcher	New Bern
Avery County	Haywood County	Shelby
Belmont	Hickory	Statesville
Black Mountain	Lenoir	Valdese
Buncombe County	Lincoln County	Watauga County
Cherokee County	Lincolnton	Waynesville
Elkin	Madison County	Yadkin County

PIEDMONT

Albemarle	Erwin	Lee County	Orange County
Benson	Gibsonville	Lexington	Pineville
Burlington	Graham	Liberty	Selma
Cabarrus County	Harnett County	Madison - Mayodan	Smithfield
Cary	Harrisburg	Mebane	Union County
Cornelius	High Point	Mecklenburg County	Wake County
Davidson	Kannapolis	Morrisville	Wake Forest
Davidson County	Kernersville	Oak Ridge	Warren County
Durham	Knightdale	Oakboro	

COAST

Ahoskie	Gates County	Nashville	Roanoke Rapids
Bertie County	Goldsboro	Northampton County	Rocky Mount
Brunswick County	Greenville	Oak Island	Sampson County
Clinton	Havelock	Pamlico County	Surf City
Craven County	Jacksonville	Pender County	Whiteville
Currituck County	Jones County	Perquimans County – Elizabeth City	
Dare County	Leland	Person County	
Elizabeth City	Nash County	Pitt County	

Description of Population Classes

The population estimates used in this report were certified county and municipal estimates from the July 2012 population. The estimates were calculated by the State Demographer, Office of State Budget and Management, North Carolina Office of the Governor and provided online at <http://demog.state.nc.us>. The population category groupings include:

- A Departments serving populations greater than 100,000
- B Departments serving populations between 99,999 and 50,000
- C Departments serving populations between 49,999 and 25,000
- D Departments serving populations between 24,999 and 10,000
- E Departments serving populations between 9,999 and 5,000
- F Departments serving populations less than 4,999

Responding Agencies and Population Estimate by Population Category:

Class A (n=14)

Agency	Population Estimate
Brunswick County	110,140
Buncombe County	243,855
Cabarrus County	181,253
Cary	139,169
Craven County	104,965
Davidson County	163,364
Durham	231,730
Harnett County	118,615
High Point	105,493
Mecklenburg County	940,697
Orange County	135,776
Pitt County	170,263
Union County	205,717
Wake County	925,938

Class B (n=11)

Agency	Population Estimate
Burlington	50,587
Greenville	85,059
Haywood County	59,684
Jacksonville	74,610
Lee County	58,304
Lincoln County	79,026
Nash County	96,122
Pender County	53,437
Rocky Mount	57,275
Sampson County	63,746
Watauga County	52,111

Class C

Agency	Population Estimate
Ashe County	27,423
Cherokee County	27,300
Cornelius	25,671
Dare County	34,216
Elizabeth City/Pasquotank County	40,438
Goldsboro	35,749
Hickory	40,086
Kannapolis	43,141
New Bern	30,048
Person County	39,700
Wake Forest	31,086
Yadkin County	38,442

Class D (n=28)

Agency	Population Estimate
Albemarle	16,032
Avery County	17,834
Belmont	10,127
Bertie County	20,890
Currituck County	23,643
Davidson	11,283
Gates County	11,944
Graham	14,229
Harrisburg	13,064
Havelock	21,022
Jones County	10,327
Kernersville	23,782
Knightdale	11,904
Leland	13,973
Lenoir	18,123
Lexington	18,808
Lincolnton	10,517
Madison County	21,193
Mebane	11,688
Morrisville	19,406
Northampton County	21,844
Pamlico County	13,214
Perquimans County	13,537
Roanoke Rapids	15,669
Shelby	20,346
Smithfield	11,016
Statesville	24,680
Warren County	20,883

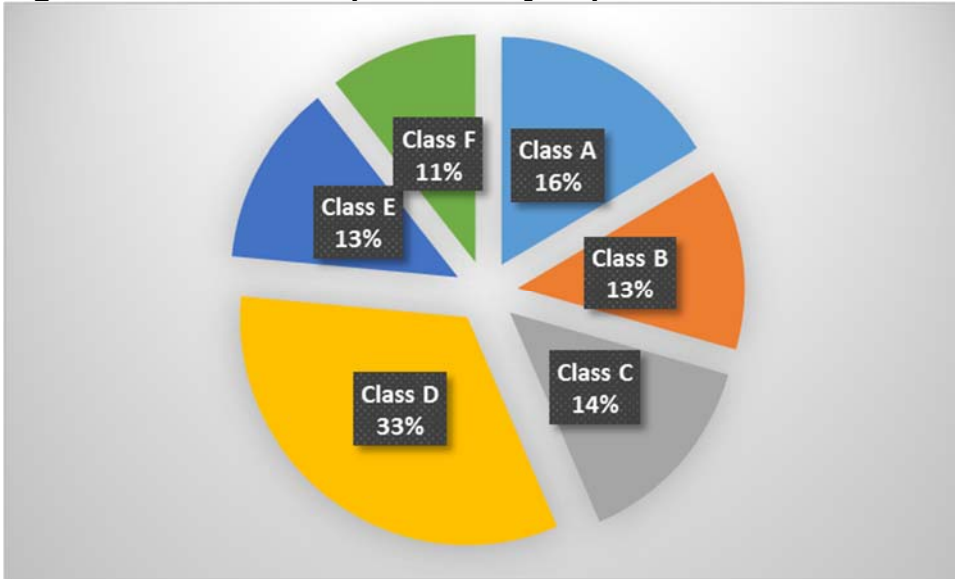
Class E (n=11)

Agency	Population Estimate
Black Mountain	8,007
Clinton	8,627
Fletcher	7,335
Gibsonville	6,471
Nashville	5,411
Oak Island	6,874
Oak Ridge	6,476
Pineville	7,744
Selma	6,118
Waynesville	9,922
Whiteville	5,347

Class F (n=9)

Agency	Population Estimate
Ahoskie	4,883
Benson	3,336
Elkin	3,993
Erwin	4,483
Liberty	2,674
Madison-Mayodan	4,725
Oakboro	1,889
Surf City	1,899
Valdese	4,480

Figure 3. MCPRSS Respondents by Population Class



- A. Departments serving populations greater than 100,000
- B. Departments serving populations between 99,999 and 50,000
- C. Departments serving populations between 49,999 and 25,000
- D. Departments serving populations between 24,999 and 10,000
- E. Departments serving populations between 9,999 and 5,000
- F. Departments serving populations under 4,999

Limitations

Local government park and recreation agencies provide diverse functions. Some agencies focus on providing park facilities as well as active recreation programming. Others may focus on providing only parks or, possibly, even civic centers and golf courses. For the purpose of this report, distinction will only be made on agencies funded by local tax-supported revenues of municipalities, counties and municipal/county combinations.

The information provided by the departments responding to the survey was entered and analyzed exactly as reported. In some instances, the information provided on one question may directly contradict information provided for another question. RRS assumes each local park and recreation agency reports their information completely and accurately.

Some departments did not complete all sections of the survey. The means and medians displayed in the report are based upon the responses of those departments that did respond. Therefore, some tables may have missing values. These missing values should not be interpreted as having a value of zero.

The response rate for the 2013-14 MCPRSS impacts the validity of the information provided in this report. Care must be taken when making interpretations from the reported data. The information only represents a sample (85) of the total local government parks and recreation departments (236). When interpreting means and medians of a certain population category or geographic region, consider how well the sample represents the total population for those characteristics. For assistance see Tables 1, 2 and 3.

Table 1
2013-14 MCPRSS Sample Representation by Population Category

Population Class	Total Departments (N = 236)	Total Responding to 13-14 MCPRSS (n=85)	Representative Percentage
A	29	14	48.3%
B	24	11	45.8%
C	34	12	35.3%
D	56	28	50.0%
E	31	11	35.5%
F	62	9	14.5%

Table 2
2013-2014 MCPRSS Sample Representation by Geographic Region

Geographic Region	Total Departments (N = 236)	Total Responding to 013-14 MCPRSS (n = 85)	Representative Percentage
Mountains	65	21	32.3%
Piedmont	107	35	32.7%
Coast	64	29	45.3%

Table 3
2013-14 MCPRSS Sample Population Class by Geographic Region

	Class A	Class B	Class C	Class D	Class E	Class F
Mountains	1	3	5	7	3	2
Piedmont	10	2	3	11	4	5
Coast	3	6	4	10	4	2

Mean and median results from the Municipal and County Services Study, Fiscal Year 2013-14 provide significant information to local government park and recreation agencies if interpreted correctly. If the mean and median values are very close, the sample has a normal frequency distribution and the mean offers a good measure of the midpoint. If significant difference exists between the mean and median, lean towards using the median as the measure of central tendency. This sample possesses a nonsymmetrical distribution and suffers skewness. When the mean is significantly higher than the median, abnormally high values skew the sample. When the median is significantly larger than the mean, abnormally low values skew the sample.

Expenditure Information - 2013-2014

The information presented in this executive summary reflects a census of all public parks and recreation departments' expenditures as audited by the North Carolina Department of State Treasurer. The Local Government Commission and Department of State Treasurer provided standardized financial reports from the fiscal year 2011-12. The data is aged one year but is standardized to create uniform comparables. When reviewing the data, consider that it does not provide the complete picture, but rather a generalization. There are two data sets involved in this section. There will be the park and recreation department area and the statewide spending area. The statewide spending area will include financial allocations from communities without parks and recreation departments. The Department of the State Treasurer adjusted the budget categories for fiscal year 2011-12. No longer are Salaries and Other Direct Spending reported as individual categories, but are now combined together under the category Operating and Other Expenses. Additionally, no longer are Construction and Land, Equipment, and Existing Structures reported as separate categories. They are reported as Capital Outlay – Construction and Capital Outlay – Purchased. Pitt County's data is in the Combination section because it is a combination between the school system and county.

**Table 4
Total Reported 2011-2012 Expenditures for All Local Government Parks and Recreation Departments in North Carolina**

Department Type	Number Responding	Operating Expenditures	Capital Expenditures	TOTAL Expenditures
Combination	n=9	\$26,412,910	\$3,033,658	\$29,446,568
County	n=70	\$101,081,381	\$29,691,103	\$130,772,484
Municipal	n=157	\$272,233,319	\$106,925,717	\$379,159,036
Total	N=236	\$399,727,610	\$139,650,478	\$539,378,088

**Table 5
Total Reported 2011-2012 Expenditures for the Entire State of North Carolina**

Department Type	Number Responding	Operating Expenditures	Capital Expenditures	TOTAL Expenditures
County	n=88	\$112,286,907	\$31,429,611	\$143,716,518
Municipal	n=351	\$304,847,740	\$119,890,496	\$424,738,236
Total	n=439	\$417,134,647	\$151,320,107	\$568,454,754

The 2011-2012 Total Reported Local Government Expenditures for the Entire State of North Carolina: \$568,454,754

Figure 4.
2011-2012 Reported Expenditures for Local Government Parks and Recreation Departments in North Carolina

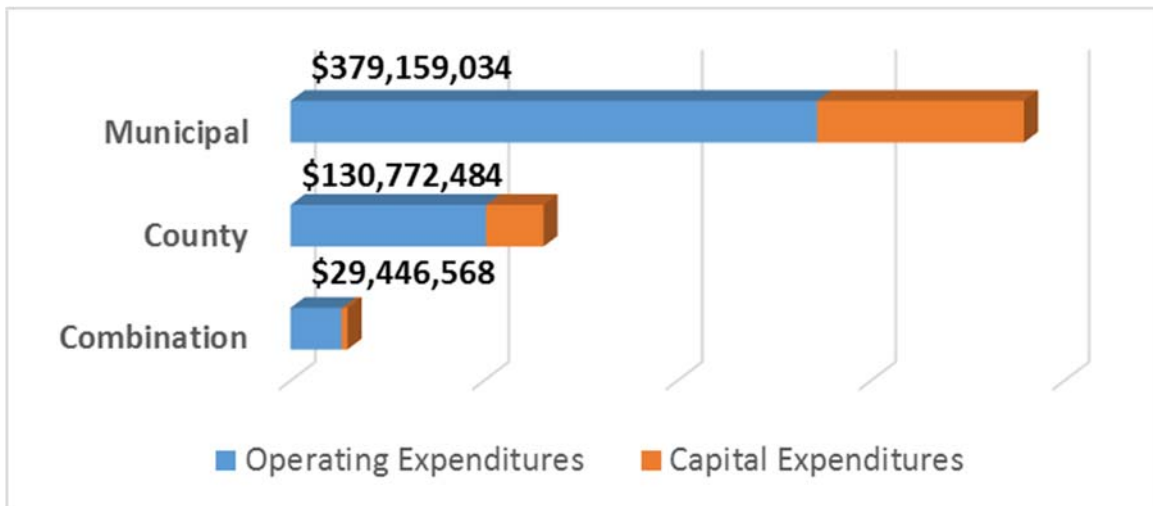


Table 6
2011-2012 Audited Operating and Capital Expenditures by Parks and Recreation Department Type

Department Type	Operating and Other Expenses	Capital Outlay Construction	Capital Outlay Purchased
Combination			
Mean	\$946,248	\$0.00	\$117,899
Median	\$618,966	\$0.00	\$0.00
County			
Mean	\$2,025,182	\$413,134	\$62,066
Median	\$600,481	\$0.00	\$15,273
Municipal			
Mean	\$1,918,070	\$420,854	\$147,672
Median	\$938,932	\$0.00	\$19,000

- Notes:
1. Operating Expenses = Salaries and All Other Direct Spending
 2. Capital Expenses = Construction and Land, Equipment, and Existing Structures
 3. Combination departments were split into either county or municipality.
 4. For more information on the statistical properties of median values, consult Appendix C.
 5. The \$0.00's are median values. There are more \$0.00's reported when compared to greater values

Table 7
2011-2012 Audited Operating and Capital Expenditures by Parks and Recreation Region

Geographic Region	Operating and Other Expenses	Capital Outlay-Construction	Capital Outlay-Purchased
Mountains			
Mean	\$935,619	\$6,108	\$45,788
Median	\$615,435	\$0.00	\$19,985
Piedmont			
Mean	\$3,081,858	\$646,958	\$169,123
Median	\$1,168,540	\$0.00	\$18,014
Coast			
Mean	\$1,242,589	\$396,247	\$98,020
Median	\$571,479	\$0.00	\$13,900

- Notes:
1. Operating Expenses = Salaries and All Other Direct Spending
 2. Capital Expenses = Construction and Land, Equipment, and Existing Structures
 3. Tables 7&8 include **ONLY** figures from agencies responding to the current MCPRSS

**Table 8
Reported Mean and Median Audited 2011-2012 Operating and Capital Expenditures by Parks and Recreation Department Type/Population Class**

	Class		Operating and Other Expenses	Capital Outlay Construction	Capital Outlay Purchased
County	A	Mean	\$3,606,022	\$565,017	\$76,548
		Median	\$1,526,314	\$30,193	\$10,000
	B	Mean	\$725,822	\$80,096	\$27,527
		Median	\$558,390	\$0.00	\$7,000
	C	Mean	\$638,401	\$311,533	\$31,659
		Median	\$516,007	\$0.00	\$20,443
	D	Mean	\$274,317	\$473,862	\$38,739
		Median	\$253,353	\$0.00	\$838
	E	Mean			
		Median			
	F	Mean			
		Median			
Municipal	A	Mean	\$16,426,504	\$8,392,055	\$434,867
		Median	\$11,534,482	\$3,348,086	\$297,097
	B	Mean	\$5,856,679	\$480,892	\$247,667
		Median	\$5,847,792	\$158,699	\$78,028
	C	Mean	\$2,284,379	\$667,273	\$312,927
		Median	\$2,059,181	\$13,964	\$106,954
	D	Mean	\$1,120,817	\$90,992	\$79,237
		Median	\$1,084,098	\$1,155	\$9,283
	E	Mean	\$601,591	\$46,939	\$44,765
		Median	\$486,018	\$0.00	\$11,529
	F	Mean	\$262.254	\$76.520	\$32.095
		Median	\$204.934	\$0.00	\$5.958

- Notes:
1. Combination departments were split into either municipalities or counties
 2. Operating Expenses = Salaries and All Other Direct Spending
 3. Capital Expenses = Construction and Land, Equipment, and Existing Structures
 4. Blank spaces represent less than three responses.
 5. For more information on the statistical properties of median values, consult Appendix C

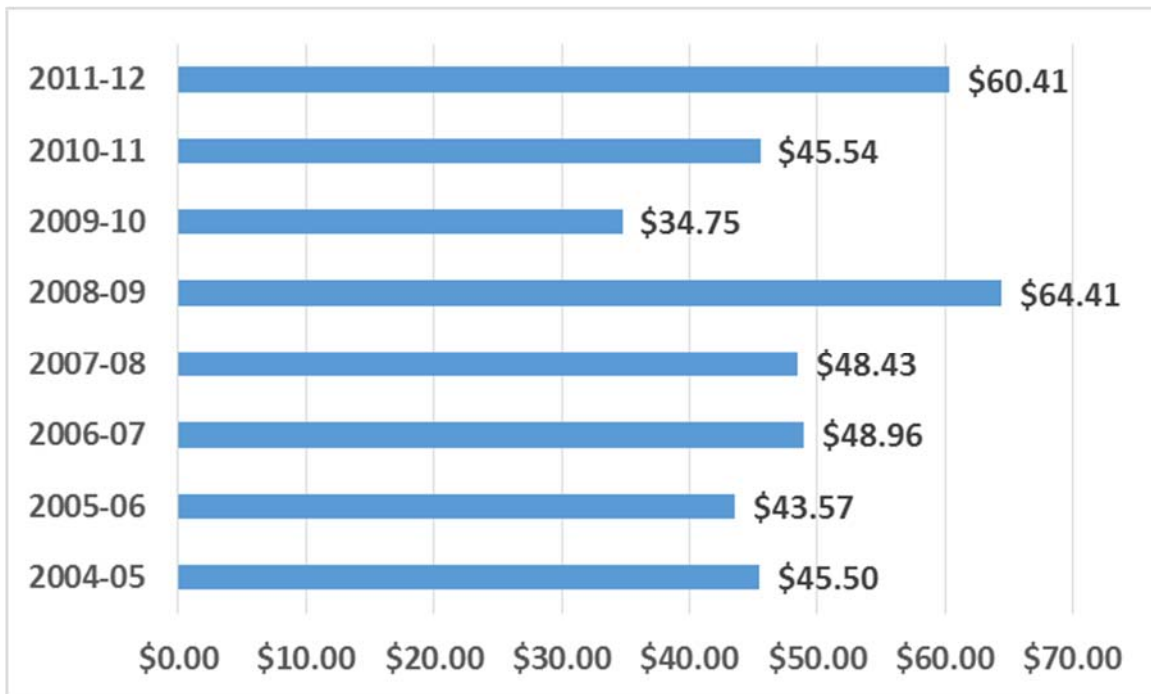
Per Capita Expenditures – 2013-2014

Per capita expenditures provide a method of budget comparison between like agencies. To obtain the measure of per capita expenditure, the total **projected** 2013-2014 parks and recreation budget was divided by the total population of the local government jurisdiction. The 2012 population data comes from the NC Treasurer's Office. Some communities have experienced rapid growth during the past five years while other communities suffered through population loss.

All local park and recreation agencies should derive their per capita measures based upon the most current local population estimates.

Since fiscal year 2004-05, the local government per capita expenditure for parks and recreation taken from the reported sample has ranged between \$34.75 and \$64.41. For fiscal year 2011-2012, the reporting agencies (n=85) show a projected median per capita expenditure of \$56.45. This figure was derived from the total parks and recreation budget of all reporting agencies divided by the total population of all reporting agencies (remember this represents a **sample** of 36% of all local government park and recreation agencies). An analysis of individual agency per capita expenditures for parks and recreation (n=224) revealed a mean of \$84.79 with a median of \$60.41. These figures were derived from the individual park and recreation budget of each reporting agency divided by the individual population estimate of each reporting agency.

Figure 5.
Fiscal Year Median Projected Per Capita Expenditures Reported by All
Local Government Parks and Recreation Departments in North Carolina



Note: For more information on the statistical properties of median values, consult Appendix C.

Table 9
Reported Mean and Median Projected Per Capita Expenditures by Geographic Region

Geographic Region	FY 11-12		FY 10-11	
	Mean	Median	Mean	Median
Mountains	\$35.11	\$50.08	\$35.25	\$59.74
Piedmont	\$53.54	\$62.07	\$60.13	\$64.25
Coast	\$52.17	\$51.44	\$54.14	\$59.36

Note: For more information on the statistical properties of median values, consult Appendix C.

The means and medians by population category were formulated by taking the average of each agency’s per capita expenditure in that given category. An example follows:

Example

Agency	Total Budget	Population	Total Per Capita
Asheville Parks & Recreation	\$6,067,126	68,889	\$88.07
Concord Parks & Recreation	\$4,640,055	55,977	\$82.89
Greenville Recreation & Parks	\$4,797,151	60,476	\$79.32
Jacksonville Recreation & Parks	\$2,031,938	66,715	\$30.46
Rocky Mount Parks & Recreation	\$6,263,222	55,893	\$112.06
Mean, Municipal Class B			\$78.56
Median, Municipal Class B			\$82.89

Municipal Class B Mean = $(\$88.07 + \$82.89 + \$79.32 + \$30.46 + \$112.06) \div 5$ agencies.

Municipal Class B Median = the number which falls in the middle of \$30.46 (the lowest per capita) and \$112.06 (the highest per capita) when ordered numerically.

Acreage and Park Inventory

This section of the 2013-14 MCPRSS is an inventory of the reported park and recreation acreage owned within each governmental jurisdiction. Remember: This data is presented as reported on returned survey forms, accuracy of the data is the responsibility of the reporting agency, and blank values do not necessarily represent a value of zero.

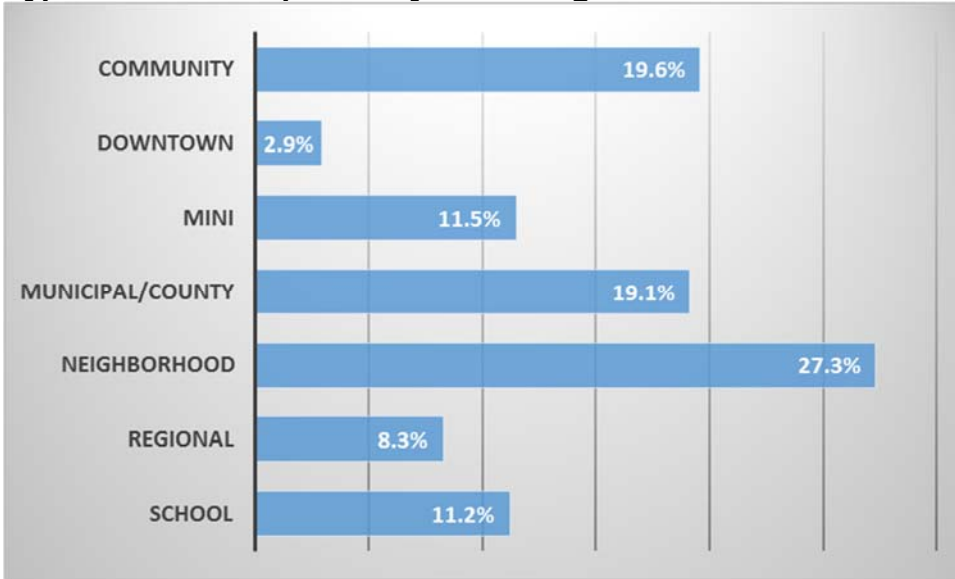
Table 10
Reported Acres of Owned Park and Recreation Lands

Agency	Developed P&R Land	Undeveloped P&R Land
Ahoskie	400.00	100.00
Albemarle	305.00	20.00
Ashe County	90.00	.00
Avery County	51.50	5.50
Belmont	61.72	74.74
Benson	33.00	9.00
Bertie County	38.50	38.50
Black Mountain	57.00	.00
Brunswick County	1254.00	980.00
Buncombe County	916.00	946.00
Burlington	631.45	.66
Cabarrus County	125.00	190.00
Cary	600.90	579.40
Cherokee County	36.00	34.00
Clinton	125.00	.00
Cornelius	192.00	147.00
Craven County	350.00	20.00
Currituck County	161.50	30.00
Dare County	193.00	.00
Davidson	792.00	792.00
Davidson County	160.00	160.00
Durham	1430.00	425.00
Elizabeth City-Pasquotank County	312.00	.25
Elkin	40.00	60.00
Erwin	40.00	1.50
Fletcher	62.00	91.00
Gates County	8.00	.
Gibsonville	36.00	.00
Goldsboro	316.00	133.00

Graham	130.00	120.00
Greenville	1027.46	429.73
Harnett County	255.00	.
Harrisburg	80.00	.00
Havelock	100.00	108.00
Haywood County	8.00	22.00
Hickory	428.00	79.00
High Point	1473.00	100.00
Jacksonville	350.00	227.00
Kannapolis	78.00	35.00
Kernersville	328.00	76.00
Knightdale	91.75	81.00
Lee County	333.00	10.00
Leland	458.00	2.00
Lenoir	232.55	55.00
Liberty	20.00	20.00
Lincoln County	142.00	116.00
Lincolnton	89.00	.00
Madison - Mayodan	302.40	.00
Madison County	16.40	149.00
Mebane	316.00	.00
Mecklenburg County	18551.00	1860.00
Nash County	.00	.00
Nashville	18.00	10.00
New Bern	300.00	100.00
Northampton County	25.00	.00
Oak Island	50.00	9.00
Oak Ridge	80.00	.
Oakboro	46.00	.00
Orange County	425.66	862.53
Pamlico County	58.00	86.00
Pender County	120.00	100.00
Perquimans County	20.00	30.00
Person County	186.07	261.07
Pineville	172.00	41.00
Pitt County	31.00	.
Rocky Mount	873.00	.
Sampson County	15.00	.00
Selma	23.50	.00

Shelby	260.00	85.00
Smithfield	100.00	100.00
Statesville	360.00	15.00
Surf City	31.50	.00
Union County	650.00	680.00
Valdese	35.00	2.00
Wake County	2008.00	900.00
Wake Forest	250.00	92.00
Warren County	120.00	.
Watauga County	20.00	80.00
Waynesville	39.00	500.00
Whiteville	36.00	16.00
Yadkin County	152.00	650.00

Figure 6.
Types of Parks Reported by Percentage



Note: 1. Percentages based upon reported numbers from 2013-14 survey respondents
 2. Number of parks reported:

School	119
Regional	88
Neighborhood	290
Municipality	203
Mini	122
Downtown	31
Community	208
Total	1,061

DEFINITIONS:

- A. School Park = a park located on school property in joint use by a school and a parks and recreation department
- B. Regional Park = servicing several communities or a multi-county region
- C. Neighborhood Park = servicing several small clusters of residential areas
- D. Municipal/County Park = servicing one municipality or one county
- E. Mini-Park = servicing a limited number of streets in a neighborhood
- F. Passive Downtown Mall Park = servicing a downtown mall area
- G. Community Park = servicing an identifiable group of neighborhoods equating to a community area

**Table 11
Park Type and Average Acreage All Departments**

Park Area	Number Owned	Average Acreage
Community Parks	208	51.82
Mini-Parks	123	8.13
Municipal/County Parks	203	83.14
Neighborhood Parks	290	15.09
Passive Downtown Mall Parks	31	3.98
Regional Parks	88	220.05
School Parks	119	26.38

**Table 12
Park Type and Average Acreage Class A Departments**

Park Area	Number Owned	Average Acreage
Community Parks	84	45.36
Mini-Parks	10	.78
Municipal/County Parks	50	98.79
Neighborhood Parks	121	8.11
Passive Downtown Mall Parks	5	9.90
Regional Parks	44	410.71
School Parks	75	46.41

**Table 13
Park Type and Average Acreage Class B Departments**

Park Area	Number Owned	Average Acreage
Community Parks	40	113.33
Mini-Parks	30	12.00
Municipal/County Parks	8	78.67
Neighborhood Parks	38	47.52
Passive Downtown Mall Parks	2	.70
Regional Parks	19	250.30
School Parks	3	15.00

Table 14
Park Type and Average Acreage Class C Departments

Park Area	Number Owned	Average Acreage
Community Parks	24	47.91
Mini-Parks	33	4.13
Municipal/County Parks	35	114.45
Neighborhood Parks	60	7.20
Passive Downtown Mall Parks	11	1.25
Regional Parks	12	71.60
School Parks	21	38.17

Table 15
Park Type and Average Acreage Class D Departments

Park Area	Number Owned	Average Acreage
Community Parks	46	26.75
Mini-Parks	39	11.94
Municipal/County Parks	81	81.96
Neighborhood Parks	46	11.97
Passive Downtown Mall Parks	10	4.60
Regional Parks	10	112.40
School Parks	13	5.93

Table 16
Park Type and Average Acreage Class E Departments

Park Area	Number Owned	Average Acreage
Community Parks	9	27.42
Mini-Parks	9	6.25
Municipal/County Parks	17	72.00
Neighborhood Parks	19	7.92
Passive Downtown Mall Parks	1	.50
Regional Parks	3	22.00
School Parks	1	2.50

Table 17
Park Type and Average Acreage Class F Departments

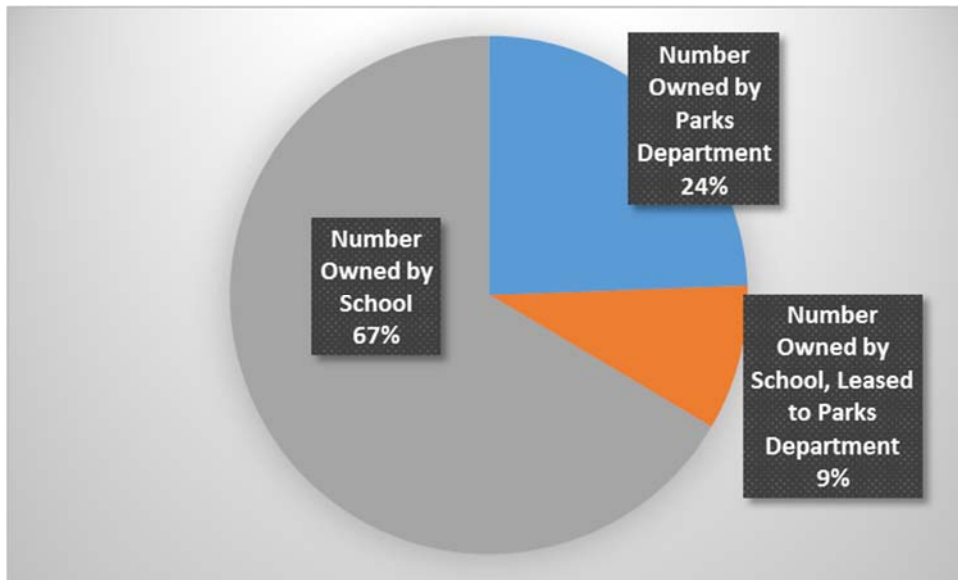
Park Area	Number Owned	Average Acreage
Community Parks	5	101.33
Mini-Parks	2	.50
Municipal/County Parks	12	23.00
Neighborhood Parks	6	.75
Passive Downtown Mall Parks	2	
Regional Parks		
School Parks	7	13.50

School Parks:

This year’s survey asked respondents to further classify school parks. School parks were listed in one of the following categories:

- Owned by Park Department
- Owned by School
- Owned by School, Leased to Park Department

Figure 7.
Types of Agreements for School Parks



MANTAINANCE STAFF

85 Departments returned their questionnaire.

Total number of **Full-Time** maintenance workers: 494

Total number of **Part-Time** maintenance workers: 507

Recreation Inventory

The Recreation Inventory section of the MCPRSS is intended to provide an overview of the number and type of facilities that park and recreation agencies are providing for the people of North Carolina. This data is based on responses from 85 of North Carolina's 236 recognized park and recreation agencies. Columns titled "Total Number Reported" refer to the grand total number of that item reported across the state.

Table 18
Indoor Facilities

Type	Total Number Reported	Average Square Foot (ASF)
Multipurpose Room	221	1,205 ASF
Recreation/Community Centers	130	16,154 ASF
Gymnasiums	121	8,118 ASF
Senior Citizen Centers	40	6,256 ASF
Walking, Jogging or Running Tracks	99	
Climbing Walls	3	
Weight Rooms	53	907 ASF
Other	59	

Table 19
Other Reported Indoor Facilities

1500 Seat Indoor Entertainment Venue	Cottage	Nature Center
Arcade	Dance Area	Ocean Ed Center
Art Room	Dining Room/Kitchen	Overnight Lodge
Arts Center	Environmental Center	Page Walker Arts & History Center
Auditorium	Fitness Center	Playground
Batting Cage	Fitness Rooms	Pottery
Cardio Room	Game/Leisure Room	Racquetball Court
Classroom	Historic Buildings	Rental - Weddings/Party
Community Building	Ice Rink	Swim Complex
Community Center	Indoor soccer	Swimming Pool
Community House Rental Facility	Meeting Pavilion	Town Hall
Conference Room	Meeting Rooms	Train Depot
Conference Room	Meeting/Event Facility	Warming Kitchen

Table 20
Outdoor Facilities

Type	Total Number Reported	Average Square Feet (ASF)
Concession Stands	212	632
Disc/Frisbee Golf Courses	58	151,519
Picnic Shelters	662	1,109
Playgrounds (excluding totlots)	686	3,411
Totlots	39	1,746
Climbing Walls/Climbing Rocks (permanent)	11	92
Ropes Courses	5	30,530
Skate/BMX Parks	22	8,238
Walking, Jogging, Running Tracks	151	
Dog Parks	26	79,356
Amphitheaters	31	67,151
Community Gardens	55	15,458
Other	29	

Table 21
Other Reported Outdoor Facilities

Amphitheater	Graffiti Wall	Sand Volleyball
Aquatic Center	Greenway	Sertoma Amphitheatre
Barn	Minature Golf	Sheds on Barn
Baseball/Softball	Music Pavilion	Singing Grove
Bike: Learn to Ride Area	Nature Trail	Stage
Decorative Fountain	Par 3 golf course	Whitewater Center
Gazebos	Professional Baseball Stadium	
Golf Courses	Pump Track	

Table 22
Cultural Facilities

Type	Number Owned	Average Square Feet	Seating Capacity
Performing/Cultural Arts Centers	10	19,564	557
Libraries	64	7,974	105
Museums	24	17,392	
Galleries	12	1,650	
Other	5		

Table 23
Other Cultural Facilities

Arts Center	Historic Homeplace
Cultural and Wellness Center	Theater
Herbarium	

Table 24
Single-Use Fields & Courts

Type	Number Owned	Number not Owned but Being Used Through an Agreement	Number Lighted	Number of Departments Charging Fees to Use Facility	Number of Departments Renting Facility to Private Parties
Baseball Fields (with 90ft base field paths)	118	44	126	39	49
Baseball Fields (with 50-65ft base field paths)	257	77	233		52
Softball Fields (with no mound-youth)	145	65	158	30	41
Softball Fields (with no mound-adult)	208	6	168	35	46
Rectangular Fields (e.g. Football/Soccer/Lactosse/Field Hockey (regulation size)	321	47	141	32	45
Rectangular Fields (e.g. Football/Soccer/Lactosse/Field Hockey (NON-regulation size)	169	28	68	21	27
Basketball Courts (outdoor)	365	22	116	5	15
Tennis Courts (outdoor)	697	49	556	11	27
Tennis Courts (indoor)	4	0	4	1	1
Sand Volleyball Courts	85	3	9	5	15
Bocce Ball Courts	49	3	0	1	8
Horseshoe Courts	223	4	24	2	9
Cornhole Courts	26	0	0	0	0
Shuffleboard Courts	53	3	4	1	4
Other Field/Court	17	5	10	3	4

Notes: 1. 13.01% of all single-use recreation facilities being used are through agreements.

2. There are 356 total single-use facilities utilized with agreements.

Table 25
Other Single-Use Fields & Courts

Croquet
Grass Volleyball Court
Multi-purpose fields
Open Fields
Pickelball

Table 26
Swimming Pools

Type	Total Number Reported	Total Agencies Reporting Facilities
Spraygrounds	15	10
Swimming Pool (indoors)	19	14
Swimming Pool (outdoors)	39	25
Competition Sized Pool	10	9
Water Parks	3	3
Other	10	5

Table 27
Other Swimming Pool Facilities

Indoor Waterslides
Outdoor Waterslides
Pool (Outdoor - Bubble during winter)
Sand Beach

Table 28
Natural Swimming Areas

Type	Total Number Reported	Total Agencies Reporting Facility
Beaches	5	4
Standing Bodies of Water (i.e., ponds & lakes) 0 - 5 Acres	74	29
Standing Bodies of Water (i.e., ponds & lakes) 6 - 10 Acres	12	10
Standing Bodies of Water (i.e., ponds & lakes) 11 Acres or more	24	14

Table 29
Outdoor Aquatic Support Facilities

Type	Total Number Reported	Number of Departments Charging Fees to Use Facility	Number of Departments Renting Facility to Private Parties
Boat Ramps	56	9	5
Boat/Canoe/Kayak Rentals	229	13	6
Slip Rentals	5		
Fishing Piers	56	5	2
Canoe/Kayak Access	55	4	2

Table 30
Overnight Accommodation Facilities

Type	Total Number Reported	Total Agencies Reporting Facility	Number of Departments Charging Fees to Use Facility
Campsites (Non-Electric)	111	11	9
Campsites (Electric)	184	3	3
RV Sites	190	5	5
Cabins	18	4	4

Trails

The trail section is based on facilities that are owned by the local unit of government. The data is self reported and some data points were left blank by the respondent. The definitions provided below and examples at each table were designed to give general use types. It is understood that some facilities may not match the examples but the respondent could best match the trail area to their facility.

Trails = A pathway designed and constructed to carry other than normal vehicular traffic

Greenways = Linear parks interconnected to form a City/County-wide network of natural open space

Natural Surface = Bare earth or mulch surface

Hardened Surface = Crusher run base (or similar) with rock dust (or similar) surface

Developed = Currently available for use

Undeveloped = Acquired space but unavailable for public use

Blank Data = The respondent did not fill in the data on the questionnaire and no other data was provided.

**Table 31
Pedestrian Only (Natural Surface)**

Agency	Miles Developed	Miles Undeveloped
Ahoskie	3.00	5.00
Albemarle	1.30	0.70
Ashe County		1.00
Avery County	0.40	0.60
Black Mountain	1.50	6.00
Brunswick County	3.00	
Buncombe County	2.25	3.00
Burlington	3.00	
Cabarrus County	6.00	10.00
Cherokee County	2.00	1.50
Clinton	3.00	
Craven County	5.00	
Davidson County	3.00	
Elkin	1.00	6.00
Graham		2.00
Harrisburg		2.50
Jacksonville	5.00	
Kernersville	0.25	
Lenoir	2.00	
Madison County	1.00	
Mebane	0.25	

Oakboro	4.00	
Person County	6.00	
Pitt County	1.25	
Rocky Mount	7.00	
Wake County	16.00	
Wake Forest	2.50	10.00

Table 32
Pedestrian Only (Haredened Surface)

Agency	Miles Developed	Miles Undeveloped
Ahoskie	3.00	
Albemarle	0.70	
Ashe County	1.00	
Benson	0.45	
Black Mountain	1.50	12.00
Brunswick County	6.00	
Burlington	0.75	
Cabarrus County		75.00
Cherokee County	1.00	1.50
Craven County	2.00	
Dare County	1.75	1.75
Elizabeth City-Pasquotank County	2.00	2.00
Erwin	2.00	1.50
Gibsonville	1.00	
Graham	1.00	
Greenville	5.00	3.00
Harnett County	2.00	5.00
Harrisburg		2.30
Jones County	3.00	
Kernersville	1.16	3.00
Lee County	2.00	
Lenoir	5.20	3.00
Lincoln County	3.00	
Madison - Mayodan	3.75	
Nash County	0.60	
New Bern	6.00	20.00
Oak Island	12.00	12.00
Pender County	0.85	
Person County	1.95	
Pineville	1.50	
Statesville	6.00	

Union County	1.00	
Wake County	2.00	
Wake Forest	7.20	12.40
Warren County	1.00	
Watauga County	16.00	
Waynesville	4.80	

Table 33
Nature Trail (Natural Surface)

Agency	Miles Developed	Miles Undeveloped
Ahoskie	3.00	5.00
Buncombe County	1.00	2.50
Burlington	15.00	
Cabarrus County	1.00	
Cary	1.00	
Craven County	5.00	
Currituck County	3.00	
Davidson	1.00	5.00
Davidson County	5.00	
Durham	8.00	2.00
Elkin	1.00	
Gibsonville	0.33	
Graham	0.25	
Greenville	1.50	
Harnett County	3.00	5.00
Harrisburg		2.50
High Point	11.00	
Jacksonville	0.50	
Kannapolis	0.20	
Lee County	3.00	
Liberty	0.80	
Lincoln County		0.40
Lincolnton	0.75	
Madison - Mayodan	1.00	1.00
Mebane	2.00	
Mecklenburg County	41.00	20.00
Oak Island	1.00	1.00
Pender County	0.53	
Perquimans County	1.00	
Person County	6.00	
Roanoke Rapids	7.00	
Smithfield	0.50	
Wake County	3.00	3.00
Wake Forest	2.50	10.00
Whiteville	2.00	2.50
Yadkin County	3.00	3.00

Table 34
Nature Trail (Hardened Surface)

Agency	Miles Developed	Miles Undeveloped
Cherokee County	1.00	3.50
Craven County	0.50	
Fletcher	3.10	
Goldsboro		38.30
Greenville	5.00	3.00
High Point	9.75	
Lincoln County		0.25
Pender County		0.30
Statesville	1.50	
Wake County	0.25	
Wake Forest	2.50	12.40

Table 35
Mountain Bike Trail (Natural Surface)

Agency	Miles Developed	Miles Undeveloped
Ahoskie		5.00
Albemarle	1.00	
Belmont	3.00	2.00
Brunswick County	8.00	6.00
Buncombe County	6.00	
Burlington	12.00	
Cabarrus County		3.00
Davidson	27.00	50.00
Elkin		15.00
Goldsboro	1.00	
Graham		1.50
Harrisburg	0.50	
High Point		1.00
Kernersville	1.00	5.00
Lee County	12.00	
Lenoir		3.00
Lincoln County	1.00	
Madison - Mayodan		5.00
Madison County		4.00
Oak Ridge	4.00	
Orange County	7.00	
Pender County		2.70
Person County	6.00	
Roanoke Rapids	7.00	
Statesville	5.00	
Wake County	8.00	
Wake Forest		3.00
Watauga County	8.50	
Yadkin County	3.00	5.00

Table 36
Mountain Bike Trail (Hardened Surface)

Agency	Miles Developed	Miles Undeveloped
Albemarle	.50	
Erwin	2.00	1.50
Mecklenburg County	40.00	15.00

Table 37
BMX Track (Natural Surface)

Agency	Miles Developed	Miles Undeveloped
Burlington	.25	
Harnett County		2.00

Table 38
BMX Track (Hardened Surface)

Agency	Miles Developed	Miles Undeveloped
Erwin	2.00	1.50

Table 39
Equestrian Trails (Natural Surface)

Agency	Miles Developed	Miles Undeveloped
Brunswick County		5.00
Cary	4.70	
Harnett County		8.00
Madison - Mayodan		1.00
Mecklenburg County	13.00	
Wake County		6.00
Wake Forest		2.00

Table 40
Equestrian Trails (Hardened Surface)

Agency	Miles Developed	Miles Undeveloped
Madison-Mayodan		1.00

Table 41
Blue Trails (Paddle, Float, etc.)

Agency	Miles Developed	Miles Undeveloped
Avery County		6.00
Brunswick County		3.00
Burlington	35.00	
Elizabeth City-Pasquotank County	1.00	30.00
Graham	5.00	
Harnett County		8.00
Harrisburg		2.00
Havelock		2.00
Leland		8.00
Madison - Mayodan	1.00	
Person County	2.00	
Wake County	1.00	1.00

Table 42
Multi-use Non-Motorized Trails (Natural Surface)

Agency	Miles Developed	Miles Undeveloped
Ahoskie	3.00	5.00
Albemarle	1.20	
Burlington	15.00	
Cary	5.70	
Cornelius	2.90	
Currituck County	5.00	8.00
Durham	5.00	36.00
Harrisburg		2.50
Havelock	5.00	
Hickory	3.08	
Jacksonville	3.00	
Lenoir	1.50	
Lincoln County		5.25
Mecklenburg County	5.00	
Oak Ridge	2.00	
Union County	13.00	
Wake County	8.00	

Table 43
Multi-use Non-Motorized Trails (Hardened Surface)

Agency	Miles Developed	Miles Undeveloped
Albemarle	2.30	2.50
Cary	72.50	153.30
Cornelius	6.20	2.60
Davidson	5.00	14.00
Durham	30.00	150.00
Graham	1.00	
Harrisburg		2.30
Havelock	1.00	
Hickory	1.50	
Jacksonville	17.00	0.50
Kannapolis	2.00	13.00
Knightdale	2.33	3.00
Leland	0.90	5.00
Lincolnton	2.70	
Mecklenburg County	33.00	150.00
Morrisville	9.00	2.00
Oak Ridge	2.00	
Smithfield	4.00	2.00
Wake County	6.50	

Table 44
Fitness Station Trails

Agency	Miles Developed	Miles Undeveloped
Ahoskie	1.00	
Benson		0.45
Brunswick County	1.00	
Burlington	3.00	
Cabarrus County	2.00	2.00
Cherokee County	1.00	
Dare County	1.00	1.50
Elizabeth City-Pasquotank County	1.00	1.00
Elkin	1.00	
Gibsonville	0.33	
Harrisburg		5.00
Lee County	1.00	
Lincoln County	0.25	
New Bern	1.00	2.00
Oakboro	2.00	
Pender County	0.63	0.22
Perquimans County	0.30	
Person County	1.00	
Smithfield	1.00	
Statesville	2.00	
Wake Forest		5.00
Yadkin County	0.50	

Agencies self-defined accessible trails for this report. The average percent of trails that were reported as accessible was **69.39%**.

Facilities of Special Interest

Past inventories have included specific tables showing which agencies in the state own the most frequently reported facilities. This year’s services study does the opposite. While not organized by region or population class, the following tables list specifically which agencies own facilities in new or growing areas of recreation and for activities where few public facilities currently exist. Comparisons to a specific agency can be made by examining the facilities owned by agencies of like size and/or in the same geographic region.

**Table 45
Bocci**

Agency	Number Reported
Ahoskie	1
Albemarle	2
Ashe County	1
Brunswick County	1
Burlington	2
Cabarrus County	3
Cary	1
Cherokee County	2
Craven County	2
Currituck County	1
Davidson County	3
Durham	1
Erwin	1
Gates County	2
Greenville	2
High Point	3
Kernersville	2
Lee County	1
Lenoir	1
Madison - Mayodan	2
Mecklenburg County	1
Perquimans County	1
Person County	3
Pitt County	4
Rocky Mount	2
Smithfield	2
Wake Forest	1
Watauga County	1

Table 46
Dog Parks

Agency	Number Reported	Average Acreage
Ahoskie	1	21,780
Black Mountain	1	7,500
Brunswick County	2	52,272
Burlington	1	56,947
Cary	1	43,560
Dare County	1	
Davidson	1	217,800
Durham	3	34,485
Goldsboro	1	21,780
Greenville	1	609,840
Kernersville	1	7,500
Knightdale	1	
Mecklenburg County	6	21,780
New Bern	1	5,000
Oak Island	1	9,500
Oak Ridge	1	66,840
Wake Forest	1	87,120
Waynesville	1	6,000

Table 47
Climbing Walls (Outdoors)/Rope Courses

Agency	Climbing Walls (outdoor)	Ropes Courses
Albemarle	1	
Cary	1	1
Durham		2
Hickory		1
New Bern	1	
Oak Ridge	4	
Oakboro	1	
Rocky Mount	1	1
Union County	1	
Waynesville	1	

Table 48
Disc/Frisbee Golf Courses

Agency	Number Reported
Ahoskie	1
Albemarle	2
Ashe County	1
Black Mountain	1
Buncombe County	4
Burlington	1
Cabarrus County	2
Cary	1
Cherokee County	1
Cornelius	1
Durham	4
Elizabeth City-Pasquotank County	1
Fletcher	1
Gates County	1
Goldsboro	2
Greenville	1
Harnett County	1
Hickory	1
High Point	1
Jacksonville	1
Lee County	1
Lincoln County	1
Lincolnton	1
Mecklenburg County	12
New Bern	1
Oak Island	1
Oakboro	1
Person County	1
Rocky Mount	4
Shelby	1
Smithfield	1
Statesville	1
Wake County	1
Waynesville	1
Yadkin County	1

Table 49
Skate/BMX Parks

Agency	Skate/BMX Parks	Skate Park (ASF)
Ashe County	1	7,000
Burlington	1	952
Cary	1	12,000
Currituck County	3	6,000
Dare County	2	
Durham	1	11,000
Erwin	1	5,000
Gates County	1	2,100
Greenville	1	15,048
Hickory	1	1,200
Jacksonville	1	
Kernersville	1	12,000
Lenoir	1	3,000
Madison - Mayodan	1	2,400
Mecklenburg County	1	43,560
Oak Island	1	800
Perquimans County	1	1,750
Rocky Mount	1	
Waynesville	1	8,000

Table 50
Indoor Swimming Pools

Agency	Total Number Reported	Competition Sized Pools
Buncombe County	1	
Burlington	1	1
Cherokee County	1	
Currituck County	1	
Durham	2	2
Greenville	1	
High Point		1
Lee County		1
Lenoir	1	
Mecklenburg County		1
Orange County		1
Shelby		1
Smithfield		1
Yadkin County		1

Table 51
Waterparks

Agency	Total Number Reported
Mecklenburg County	1
Statesville	1
Waynesville	1

Table 52
Spraygrounds

Agency	Total Number Reported
Black Mountain	1
Currituck County	1
Durham	3
Greenville	1
High Point	1
Kannapolis	1
Lincoln County	1
Mecklenburg County	3
New Bern	1
Rocky Mount	2

Table 53
Owned Properties Managed or Operated Through a Contract/Partnership

Agency	Facility Type	Number of Facilities	Contract Agency	Agreement Type
Avery County	Fairgrounds	1	Cooperative Ext	Verbal
Black Mountain	Golf Course	1	Private	Written
Brunswick County	Gymnasiums	14	Brunswick County Schools	Written
Brunswick County	Football Fields	3	Brunswick County Schools	Written
Buncombe County	Soccer Fields	1	ABYSA	Written
Buncombe County	Baseball Fields	3	Youth Baseball Leagues	Written
Cabarrus County	Pool	1	Carolina Pool Management	Written
Cornelius	Baseball/Softball Tournament Operations	1	Homerun Concessions	Written
Currituck County	YMCA	1	YMCA	Written
Haywood County	Old School	2	Community Clubs	Written
Kernersville	Lacrosse Fields	2	School System	Written
Mecklenburg County	Whitewater Center	1	USNWC	Written
Mecklenburg County	Golf Course	5	Ratcliffe Golf	Written
Mecklenburg County	Golf Course	1	Carolina Trail Golf	Written
Mecklenburg County	Equestrian Center	1	Country Time Carriages	Written
Mecklenburg County	Driving Range	1	Golf Depot, LLC	Written
Morrisville	Indoor Basketball Court	1	Wake County Public School System	Written
Oak Island	Fishing Pier	1		Written
Orange County	Sportsplex	1		Written
Person County	Cultural Arts Complex	1	Piedmont Community College	Written
Pineville	Concession Stands	2	Creative Food Concepts	Written

Appendix A

2011-2012 Audited Operating and Capital Expenditures by Individual Agency

Agency	Total Operating Expenditures	Total Capital Expenditures	Total Expenditures
Aberdeen	\$313,820.00	\$36,978.00	\$350,798.00
Ahoskie	\$571,479.00	\$25,957.00	\$597,436.00
Alamance County	\$1,526,314.00	\$51,679.00	\$1,577,993.00
Albemarle	\$1,085,928.00	\$140,202.00	\$1,226,130.00
Alexander County	\$329,208.00	\$546,170.00	\$875,378.00
Alleghany County	\$183,042.00	\$1,676.00	\$184,718.00
Andrews	\$0.00	\$0.00	\$0.00
Angier	\$204,934.00	\$10,520.00	\$215,454.00
Anson County	\$453,766.00	\$158,913.00	\$612,679.00
Apex	\$2,791,511.00	\$1,441,876.00	\$4,233,387.00
Archdale	\$801,975.00	\$24,387.00	\$826,362.00
Ashe County	\$551,237.00	\$26,000.00	\$577,237.00
Asheboro	\$1,402,246.00	\$120,356.00	\$1,522,602.00
Asheville	\$10,797,122.00	\$738,655.00	\$11,535,777.00
Avery County	\$417,332.50	\$59,877.59	\$477,210.09
Ayden	\$243,488.00	\$15,790.00	\$259,278.00
Beech Mountain	\$487,961.00	\$70,060.00	\$558,021.00
Belmont	\$556,325.00	\$0.00	\$556,325.00
Benson	\$373,730.00	\$101,029.00	\$474,759.00
Bertie County	\$285,380.00	\$13,900.00	\$299,280.00
Bessemer City	\$490,472.00	\$429,826.00	\$920,298.00
Biscoe	\$126,641.00	\$10,319.00	\$136,960.00
Black Mountain	\$615,435.00	\$5,604.00	\$621,039.00
Bladen County	\$217,426.00	\$7,900.00	\$225,326.00
Blowing Rock	\$404,911.00	\$25,013.00	\$429,924.00
Boiling Spring Lakes	\$278,998.00	\$5,415.00	\$284,413.00
Brunswick County	\$2,451,921.00	\$538,856.00	\$2,990,777.00
Bryson City - Swain County	\$632,971.00	\$0.00	\$632,971.00
Buncombe County	\$2,142,104.00	\$107,958.86	\$2,250,062.86
Burke County	\$558,390.00	\$0.00	\$558,390.00
Burlington	\$5,981,913.00	\$0.00	\$5,981,913.00
Cabarrus County	\$1,168,540.00	\$85,896.00	\$1,254,436.00
Camden County	\$398,961.00	\$7,307.00	\$406,268.00
Canton	\$246,513.84	\$9,826.93	\$256,340.77

Carolina Beach	\$0.00	\$0.00	\$0.00
Carrboro	\$1,274,082.00	\$145,912.00	\$1,419,994.00
Carteret County	\$1,173,773.00	\$215,301.00	\$1,389,074.00
Cary	\$12,247,551.18	\$10,147,462.11	\$22,395,013.29
Caswell County	\$268,808.00	\$0.00	\$268,808.00
Catawba County	\$291,402.00	\$0.00	\$291,402.00
Chadbourne	\$66,022.00	\$0.00	\$66,022.00
Chapel Hill	\$5,852,033.00	\$786,517.00	\$6,638,550.00
Chatham County	\$2,080,104.00	\$0.00	\$2,080,104.00
Cherokee County	\$730,014.00	\$16,646.00	\$746,660.00
Clay County	\$228,984.00	\$57,803.00	\$286,787.00
Clayton	\$1,012,417.00	\$26,517.00	\$1,038,934.00
Clinton	\$872,786.00	\$270,693.00	\$1,143,479.00
Columbus County	\$403,102.00	\$7,000.00	\$410,102.00
Concord	\$5,288,210.00	\$594,916.00	\$5,883,126.00
Cornelius	\$1,403,959.50	\$1,320,233.50	\$2,724,193.00
Cramerton	\$447,944.00	\$1,300,922.00	\$1,748,866.00
Craven County	\$756,925.00	\$75,522.00	\$832,447.00
Creedmoor	\$63,527.00	\$1,450.00	\$64,977.00
Currituck County	\$649,725.00	\$8,573,159.00	\$9,222,884.00
Dare County	\$2,173,392.00	\$140,195.00	\$2,313,587.00
Davidson	\$786,387.00	\$0.00	\$786,387.00
Davidson County	\$702,960.00	\$42,530.00	\$745,490.00
Dunn	\$677,452.00	\$148,376.00	\$825,828.00
Durham	\$10,821,412.00	\$3,758,345.00	\$14,579,757.00
Eden	\$1,093,301.00	\$24,544.00	\$1,117,845.00
Edenton-Chowan County	\$640,336.00	\$10,813.00	\$651,149.00
Elizabeth City-Pasquotank County	\$1,735,432.00	\$353,698.00	\$2,089,130.00
Elkin	\$581,343.00	\$66,501.00	\$647,844.00
Elon	\$52,030.00	\$0.00	\$52,030.00
Emerald Isle	\$651,744.00	\$1,232,432.00	\$1,884,176.00
Enfield	\$75,921.00	\$0.00	\$75,921.00
Erwin	\$263,815.00	\$9,398.00	\$273,213.00
Faison	\$93,041.00	\$0.00	\$93,041.00
Farmville	\$171,676.00	\$2,987.00	\$174,663.00
Fayetteville - Cumberland County	\$15,991,850.00	\$2,467,065.00	\$18,458,915.00
Fletcher	\$435,541.00	\$9,266.00	\$444,807.00
Forest City	\$1,299,903.00	\$126,266.00	\$1,426,169.00
Forsyth County	\$7,000,803.72	\$4,539,373.69	\$11,540,177.41

Franklin County	\$378,693.00	\$977,024.00	\$1,355,717.00
Fuquay-Varina	\$1,167,458.00	\$277,054.00	\$1,444,512.00
Garner	\$2,425,891.00	\$290,955.00	\$2,716,846.00
Gaston County	\$897,570.00	\$207,721.00	\$1,105,291.00
Gastonia	\$3,182,733.00	\$0.00	\$3,182,733.00
Gates County	\$229,495.00	\$0.00	\$229,495.00
Gibsonville	\$1,280,613.00	\$118,511.00	\$1,399,124.00
Goldsboro	\$2,612,684.00	\$106,954.00	\$2,719,638.00
Graham	\$1,460,362.00	\$11,079.00	\$1,471,441.00
Graham County	\$185,480.00	\$0.00	\$185,480.00
Granite Falls	\$327,737.00	\$12,922.00	\$340,659.00
Greene County	\$241,545.00	\$0.00	\$241,545.00
Greensboro	\$20,024,797.00	\$985,904.00	\$21,010,701.00
Greenville	\$7,487,286.00	\$1,515,247.90	\$9,002,533.90
Hamlet	\$219,994.00	\$177,378.00	\$397,372.00
Harnett County	\$270,651.00	\$0.00	\$270,651.00
Harrisburg	\$1,002,140.00	\$0.00	\$1,002,140.00
Havelock	\$714,054.00	\$10,520.00	\$724,574.00
Haw River	\$156,111.00	\$7,943.00	\$164,054.00
Haywood County	\$246,744.00	\$6,700.00	\$253,444.00
Henderson - Vance County	\$1,676,484.00	\$0.00	\$1,676,484.00
Henderson County	\$1,776,468.00	\$10,000.00	\$1,786,468.00
Hickory	\$0.00	\$0.00	\$0.00
High Point	\$9,678,170.00	\$1,729,161.00	\$11,407,331.00
Highlands	\$716,536.00	\$127,156.00	\$843,692.00
Hoke County	\$533,495.00	\$866,230.00	\$1,399,725.00
Holly Springs	\$3,476,189.00	\$2,890,712.00	\$6,366,901.00
Hope Mills	\$1,035,720.75	\$270,813.12	\$1,306,533.87
Hudson	\$319,965.00	\$48,416.00	\$368,381.00
Huntersville	\$5,020,257.00	\$507,059.00	\$5,527,316.00
Iredell County	\$1,170,935.00	\$228,011.00	\$1,398,946.00
Jackson County	\$1,321,441.00	\$2,837,362.00	\$4,158,803.00
Jacksonville	\$4,140,455.00	\$2,202,294.00	\$6,342,749.00
Jones County	\$53,468.00	\$0.00	\$53,468.00
Kannapolis	\$1,450,978.00	\$3,227,142.00	\$4,678,120.00
Kenansville	\$0.00	\$0.00	\$0.00
Kenly	\$115,810.00	\$0.00	\$115,810.00
Kernersville	\$1,261,396.00	\$31,869.00	\$1,293,265.00
Kinston - Lenoir County	\$4,132,563.00	\$184,918.00	\$4,317,481.00
Knightdale	\$875,725.00	\$221,430.00	\$1,097,155.00
Landis	\$207,553.00	\$30,352.00	\$237,905.00

Lee County	\$1,091,473.00	\$192,687.00	\$1,284,160.00
Leland	\$271,924.00	\$116,642.00	\$388,566.00
Lenoir	\$1,610,196.00	\$104,684.00	\$1,714,880.00
Lexington	\$1,305,100.00	\$183,043.00	\$1,488,143.00
Liberty	\$187,241.00	\$0.00	\$187,241.00
Lillington	\$290,664.00	\$0.00	\$290,664.00
Lincoln County	\$1,145,090.00	\$0.00	\$1,145,090.00
Lincolnton	\$593,648.00	\$0.00	\$593,648.00
Locust	\$0.00	\$0.00	\$0.00
Louisburg	\$153,472.00	\$155,750.00	\$309,222.00
Lowell	\$0.00	\$0.00	\$0.00
Lumberton	\$1,082,268.00	\$1,742,981.00	\$2,825,249.00
Macon County	\$1,021,330.00	\$24,886.00	\$1,046,216.00
Madison - Mayodan	\$484,346.00	\$0.00	\$484,346.00
Madison County	\$155,804.00	\$2,480.00	\$158,284.00
Maiden	\$336,753.00	\$31,041.00	\$367,794.00
Marshville	\$86,808.00	\$13,350.00	\$100,158.00
Matthews	\$506,517.00	\$1,668,739.00	\$2,175,256.00
Mcdowell County	\$268,695.00	\$448,372.00	\$717,067.00
Mebane	\$708,709.00	\$109,757.00	\$818,466.00
Mecklenburg County	\$39,168,115.00	\$4,125,208.00	\$43,293,323.00
Mitchell County	\$125,308.00	\$0.00	\$125,308.00
Mocksville - Davie County	\$499,962.00	\$17,164.00	\$517,126.00
Monroe	\$3,896,117.00	\$89,276.00	\$3,985,393.00
Moore County	\$771,362.00	\$0.00	\$771,362.00
Mooresville	\$2,059,181.00	\$3,799,904.00	\$5,859,085.00
Morehead City	\$721,140.00	\$32,322.00	\$753,462.00
Morganton	\$2,736,470.00	\$124,901.00	\$2,861,371.00
Morrisville	\$1,663,511.00	\$401,037.00	\$2,064,548.00
Mount Airy	\$1,396,102.00	\$2,311.00	\$1,398,413.00
Mount Holly	\$485,875.00	\$972,614.00	\$1,458,489.00
Mount Olive	\$155,533.00	\$8,675.00	\$164,208.00
Nash County	\$450,817.00	\$43,279.00	\$494,096.00
Nashville	\$0.00	\$0.00	\$0.00
New Bern	\$2,123,400.00	\$19,985.00	\$2,143,385.00
New Hanover County	\$4,884,890.73	\$2,442,973.40	\$7,327,864.13
Newton	\$1,097,089.00	\$15,868.00	\$1,112,957.00
North Wilkesboro	\$259,534.00	\$483,288.00	\$742,822.00
Northampton County	\$224,252.00	\$16,268.00	\$240,520.00
Norwood	\$0.00	\$0.00	\$0.00
Oak Island	\$0.00	\$0.00	\$0.00

Oak Ridge	\$299,710.00	\$0.00	\$299,710.00
Oakboro	\$150,236.00	\$66,958.00	\$217,194.00
Onslow County	\$1,428,679.06	\$25,227.00	\$1,453,906.06
Orange County	\$2,398,129.69	\$0.00	\$2,398,129.69
Oxford	\$719,624.00	\$23,807.00	\$743,431.00
Pamlico County	\$291,166.00	\$8,700.00	\$299,866.00
Pender County	\$369,038.00	\$33,131.00	\$402,169.00
Perquimans County	\$265,161.00	\$0.00	\$265,161.00
Person County	\$960,010.00	\$24,241.00	\$984,251.00
Pine Level	\$100,136.00	\$0.00	\$100,136.00
Pinebluff	\$20,507.00	\$0.00	\$20,507.00
Pinehurst	\$1,542,110.00	\$267,544.00	\$1,809,654.00
Pineville	\$304,182.00	\$30,485.00	\$334,667.00
Pitt County	\$618,966.00	\$0.00	\$618,966.00
Pittsboro	\$84,587.00	\$0.00	\$84,587.00
Polk County	\$464,537.00	\$119,397.00	\$583,934.00
Raleigh	\$46,608,094.99	\$44,466,640.95	\$91,074,735.94
Randleman	\$347,604.00	\$25,387.00	\$372,991.00
Red Springs	\$94,943.00	\$0.00	\$94,943.00
Reidsville	\$1,199,976.00	\$87,561.00	\$1,287,537.00
Richmond County	\$231,767.00	\$31,879.00	\$263,646.00
Roanoke Rapids	\$1,367,415.00	\$0.00	\$1,367,415.00
Robersonville	\$90,363.00	\$0.00	\$90,363.00
Robeson County	\$911,339.00	\$0.00	\$911,339.00
Rockingham	\$476,544.00	\$0.00	\$476,544.00
Rocky Mount	\$5,847,792.00	\$264,481.00	\$6,112,273.00
Rolesville	\$398,985.00	\$410,643.00	\$809,628.00
Rowan County	\$2,151,759.11	\$217,707.92	\$2,369,467.03
Rutherford County	\$113,519.89	\$0.00	\$113,519.89
Rutherfordton	\$63,451.00	\$8,694.00	\$72,145.00
Salisbury	\$2,325,804.00	\$34,063.00	\$2,359,867.00
Sampson County	\$0.00	\$0.00	\$0.00
Scotland County	\$552,550.00	\$0.00	\$552,550.00
Scotland Neck	\$173,777.00	\$0.00	\$173,777.00
Selma	\$278,172.00	\$0.00	\$278,172.00
Shelby	\$1,885,169.00	\$93,449.00	\$1,978,618.00
Siler City	\$367,509.00	\$6,640.00	\$374,149.00
Smithfield	\$1,645,653.00	\$0.00	\$1,645,653.00
Southern Pines	\$661,928.00	\$5,544.00	\$667,472.00
Southport	\$0.00	\$0.00	\$0.00
Spindale	\$151,399.00	\$0.00	\$151,399.00

Spring Lake	\$695,057.00	\$506,722.00	\$1,201,779.00
Spruce Pine	\$23,430.77	\$0.00	\$23,430.77
Stanley	\$244,538.00	\$673,257.00	\$917,795.00
Statesville	\$2,447,728.00	\$30,709.00	\$2,478,437.00
Stokes County	\$129,450.00	\$0.00	\$129,450.00
Summerfield	\$221,629.00	\$178,551.00	\$400,180.00
Surf City	\$302,610.00	\$0.00	\$302,610.00
Surry County	\$463,195.00	\$25,990.00	\$489,185.00
Swansboro	\$109,129.00	\$761,168.00	\$870,297.00
Tabor City	\$91,502.00	\$3,952.00	\$95,454.00
Tarboro	\$971,627.50	\$0.00	\$971,627.50
Thomasville	\$1,641,498.00	\$232,784.00	\$1,874,282.00
Transylvania County	\$498,519.00	\$154,297.00	\$652,816.00
Tryon	\$182,615.00	\$110,500.00	\$293,115.00
Union County	\$1,694,849.00	\$20,828.00	\$1,715,677.00
Valdese	\$734,209.00	\$0.00	\$734,209.00
Wake County	\$2,313,140.00	\$751,471.00	\$3,064,611.00
Wake Forest	\$1,742,995.00	\$1,737,080.00	\$3,480,075.00
Wallace	\$304,821.00	\$13,863.00	\$318,684.00
Warren County	\$313,223.00	\$0.00	\$313,223.00
Warsaw	\$453,903.00	\$0.00	\$453,903.00
Washington	\$1,339,264.00	\$382,694.00	\$1,721,958.00
Washington County	\$126,993.00	\$0.00	\$126,993.00
Watauga County	\$893,531.00	\$92,884.00	\$986,415.00
Waynesville	\$1,541,022.00	\$239,100.00	\$1,780,122.00
Wendell	\$527,070.00	\$98,071.00	\$625,141.00
Whiteville	\$331,435.00	\$0.00	\$331,435.00
Wilkes County	\$748,501.00	\$20,345.00	\$768,846.00
Wilkesboro	\$176,214.00	\$14,316.00	\$190,530.00
Williamston	\$513,902.00	\$59,450.00	\$573,352.00
Wilmington	\$6,694,087.00	\$3,699,866.00	\$10,393,953.00
Wilson	\$4,612,104.00	\$765,825.00	\$5,377,929.00
Wilson's Mills	\$0.00	\$0.00	\$0.00
Winston Salem	\$9,346,069.00	\$3,360,937.00	\$12,707,006.00
Winterville	\$481,564.00	\$0.00	\$481,564.00
Wrightsville Beach	\$478,150.00	\$34,735.00	\$512,885.00
Yadkin County	\$242,122.00	\$207,978.00	\$450,100.00
Yancey County	\$413,483.00	\$373,560.00	\$787,043.00
Youngsville	\$118,733.00	\$0.00	\$118,733.00
Zebulon	\$655,357.00	\$49,251.00	\$704,608.00

Note: If the North Carolina Department of State Treasurer or Local Government Commission did not have reported financial data, then the community was omitted.

Appendix B

2011-2012 Audited Operating Per Capita Expenditures by Individual Agency

Agency	Operations Expenditures Per Capita	Capital Expenditures Per Capita	Total Per Capita
Aberdeen	\$48.32	\$5.69	\$54.01
Ahoskie	\$117.03	\$5.32	\$122.35
Alamance County	\$10.01	\$0.34	\$10.35
Albemarle	\$67.74	\$8.75	\$76.48
Alexander County	\$8.77	\$14.55	\$23.33
Alleghany County	\$16.54	\$0.15	\$16.69
Andrews	\$0.00	\$0.00	\$0.00
Angier	\$45.59	\$2.34	\$47.93
Anson County	\$17.57	\$6.15	\$23.73
Apex	\$72.15	\$37.27	\$109.42
Archdale	\$69.28	\$2.11	\$71.39
Ashe County	\$20.10	\$0.95	\$21.05
Asheboro	\$55.27	\$4.74	\$60.01
Asheville	\$126.52	\$8.66	\$135.18
Avery County	\$23.40	\$3.36	\$26.76
Ayden	\$48.97	\$3.18	\$52.15
Beech Mountain	\$1,515.41	\$217.58	\$1,732.98
Belmont	\$54.93	\$0.00	\$54.93
Benson	\$112.03	\$30.28	\$142.31
Bertie County	\$13.66	\$0.67	\$14.33
Bessemer City	\$91.51	\$80.19	\$171.70
Biscoe	\$73.80	\$6.01	\$79.81
Black Mountain	\$76.86	\$0.70	\$77.56
Bladen County	\$6.19	\$0.22	\$6.41
Blowing Rock	\$324.45	\$20.04	\$344.49
Boiling Spring Lakes	\$50.36	\$0.98	\$51.34
Brunswick County	\$22.26	\$4.89	\$27.15
Bryson City - Swain County	\$44.38	\$0.00	\$44.38
Buncombe County	\$8.78	\$0.44	\$9.23
Burke County	\$6.15	\$0.00	\$6.15
Burlington	\$118.25	\$0.00	\$118.25
Cabarrus County	\$6.45	\$0.47	\$6.92
Camden County	\$40.21	\$0.74	\$40.95
Canton	\$57.88	\$2.31	\$60.19
Carolina Beach	\$0.00	\$0.00	\$0.00

Carrboro	\$64.01	\$7.33	\$71.34
Carteret County	\$17.34	\$3.18	\$20.52
Cary	\$88.00	\$72.91	\$160.92
Caswell County	\$11.36	\$0.00	\$11.36
Catawba County	\$1.88	\$0.00	\$1.88
Chadbourne	\$35.86	\$0.00	\$35.86
Chapel Hill	\$101.32	\$13.62	\$114.94
Chatham County	\$32.22	\$0.00	\$32.22
Cherokee County	\$26.74	\$0.61	\$27.35
Clay County	\$21.89	\$5.53	\$27.42
Clayton	\$61.59	\$1.61	\$63.21
Clinton	\$101.17	\$31.38	\$132.55
Columbus County	\$6.99	\$0.12	\$7.11
Concord	\$65.79	\$7.40	\$73.19
Cornelius	\$54.69	\$51.43	\$106.12
Cramerton	\$106.30	\$308.71	\$415.01
Craven County	\$7.21	\$0.72	\$7.93
Creedmoor	\$15.24	\$0.35	\$15.59
Currituck County	\$27.48	\$362.61	\$390.09
Dare County	\$63.52	\$4.10	\$67.62
Davidson	\$69.70	\$0.00	\$69.70
Davidson County	\$4.30	\$0.26	\$4.56
Dunn	\$71.82	\$15.73	\$87.55
Durham	\$46.70	\$16.22	\$62.92
Eden	\$70.68	\$1.59	\$72.27
Edenton-Chowan County	\$43.28	\$0.73	\$44.01
Elizabeth City-Pasquotank County	\$42.92	\$8.75	\$51.66
Elkin	\$145.59	\$16.65	\$162.24
Elon	\$5.36	\$0.00	\$5.36
Emerald Isle	\$175.62	\$332.10	\$507.73
Enfield	\$30.09	\$0.00	\$30.09
Erwin	\$58.85	\$2.10	\$60.94
Faison	\$95.04	\$0.00	\$95.04
Farmville	\$36.67	\$0.64	\$37.31
Fayetteville - Cumberland County	\$48.81	\$7.53	\$56.34
Fletcher	\$59.38	\$1.26	\$60.64
Forest City	\$173.27	\$16.83	\$190.11
Forsyth County	\$19.73	\$12.79	\$32.52
Franklin County	\$6.14	\$15.85	\$21.99
Fuquay-Varina	\$62.64	\$14.87	\$77.50
Garner	\$92.09	\$11.05	\$103.14

Gaston County	\$4.33	\$1.00	\$5.33
Gastonia	\$44.10	\$0.00	\$44.10
Gates County	\$19.21	\$0.00	\$19.21
Gibsonville	\$197.90	\$18.31	\$216.21
Goldsboro	\$73.08	\$2.99	\$76.08
Graham	\$102.63	\$0.78	\$103.41
Graham County	\$20.74	\$0.00	\$20.74
Granite Falls	\$69.69	\$2.75	\$72.43
Greene County	\$11.24	\$0.00	\$11.24
Greensboro	\$73.57	\$3.62	\$77.19
Greenville	\$88.02	\$17.81	\$105.84
Hamlet	\$33.77	\$27.23	\$60.99
Harnett County	\$2.28	\$0.00	\$2.28
Harrisburg	\$76.71	\$0.00	\$76.71
Havelock	\$33.97	\$0.50	\$34.47
Haw River	\$67.67	\$3.44	\$71.11
Haywood County	\$4.13	\$0.11	\$4.25
Henderson - Vance County	\$36.80	\$0.00	\$36.80
Henderson County	\$16.38	\$0.09	\$16.47
Hickory	\$0.00	\$0.00	\$0.00
High Point	\$91.74	\$16.39	\$108.13
Highlands	\$770.47	\$136.73	\$907.20
Hoke County	\$10.87	\$17.65	\$28.53
Holly Springs	\$135.96	\$113.06	\$249.03
Hope Mills	\$67.02	\$17.52	\$84.54
Hudson	\$83.56	\$12.64	\$96.21
Huntersville	\$103.59	\$10.46	\$114.05
Iredell County	\$7.25	\$1.41	\$8.66
Jackson County	\$32.54	\$69.88	\$102.42
Jacksonville	\$55.49	\$29.52	\$85.01
Jones County	\$5.18	\$0.00	\$5.18
Kannapolis	\$33.63	\$74.80	\$108.44
Kenansville	\$0.00	\$0.00	\$0.00
Kenly	\$85.98	\$0.00	\$85.98
Kernersville	\$53.04	\$1.34	\$54.38
Kinston - Lenoir County	\$69.67	\$3.12	\$72.79
Knightdale	\$73.57	\$18.60	\$92.17
Landis	\$67.15	\$9.82	\$76.97
Lee County	\$18.72	\$3.30	\$22.03
Leland	\$19.46	\$8.35	\$27.81
Lenoir	\$88.85	\$5.78	\$94.62

Lexington	\$69.39	\$9.73	\$79.12
Liberty	\$70.02	\$0.00	\$70.02
Lillington	\$89.41	\$0.00	\$89.41
Lincoln County	\$14.49	\$0.00	\$14.49
Lincolnton	\$56.45	\$0.00	\$56.45
Locust	\$0.00	\$0.00	\$0.00
Louisburg	\$44.95	\$45.62	\$90.57
Lowell	\$0.00	\$0.00	\$0.00
Lumberton	\$50.09	\$80.67	\$130.76
Macon County	\$29.64	\$0.72	\$30.36
Madison - Mayodan	\$102.51	\$0.00	\$102.51
Madison County	\$7.35	\$0.12	\$7.47
Maiden	\$100.22	\$9.24	\$109.46
Marshville	\$36.03	\$5.54	\$41.58
Matthews	\$18.17	\$59.86	\$78.03
McDowell County	\$5.91	\$9.86	\$15.77
Mebane	\$60.64	\$9.39	\$70.03
Mecklenburg County	\$41.64	\$4.39	\$46.02
Mitchell County	\$8.08	\$0.00	\$8.08
Mocksville - Davie County	\$12.03	\$0.41	\$12.44
Monroe	\$117.22	\$2.69	\$119.90
Moore County	\$8.63	\$0.00	\$8.63
Mooresville	\$61.68	\$113.81	\$175.49
Morehead City	\$81.85	\$3.67	\$85.52
Morganton	\$162.13	\$7.40	\$169.53
Morrisville	\$85.72	\$20.67	\$106.39
Mount Airy	\$134.06	\$0.22	\$134.28
Mount Holly	\$34.99	\$70.04	\$105.03
Mount Olive	\$33.56	\$1.87	\$35.44
Nash County	\$4.69	\$0.45	\$5.14
Nashville	\$0.00	\$0.00	\$0.00
New Bern	\$70.67	\$0.67	\$71.33
New Hanover County	\$23.62	\$11.81	\$35.44
Newton	\$84.58	\$1.22	\$85.80
North Wilkesboro	\$60.75	\$113.13	\$173.88
Northampton County	\$10.27	\$0.74	\$11.01
Norwood	\$0.00	\$0.00	\$0.00
Oak Island	\$0.00	\$0.00	\$0.00
Oak Ridge	\$46.28	\$0.00	\$46.28
Oakboro	\$79.53	\$35.45	\$114.98
Onslow County	\$7.75	\$0.14	\$7.89

Orange County	\$17.66	\$0.00	\$17.66
Oxford	\$84.54	\$2.80	\$87.34
Pamlico County	\$22.03	\$0.66	\$22.69
Pender County	\$6.91	\$0.62	\$7.53
Perquimans County	\$19.59	\$0.00	\$19.59
Person County	\$24.18	\$0.61	\$24.79
Pine Level	\$58.05	\$0.00	\$58.05
Pinebluff	\$15.24	\$0.00	\$15.24
Pinehurst	\$102.95	\$17.86	\$120.81
Pineville	\$39.28	\$3.94	\$43.22
Pitt County	\$3.64	\$0.00	\$3.64
Pittsboro	\$21.83	\$0.00	\$21.83
Polk County	\$22.71	\$5.84	\$28.55
Raleigh	\$113.04	\$107.85	\$220.89
Randleman	\$83.98	\$6.13	\$90.12
Red Springs	\$27.67	\$0.00	\$27.67
Reidsville	\$82.83	\$6.04	\$88.88
Richmond County	\$4.99	\$0.69	\$5.67
Roanoke Rapids	\$87.27	\$0.00	\$87.27
Robersonville	\$61.81	\$0.00	\$61.81
Robeson County	\$6.77	\$0.00	\$6.77
Rockingham	\$49.94	\$0.00	\$49.94
Rocky Mount	\$102.10	\$4.62	\$106.72
Rolesville	\$100.35	\$103.28	\$203.63
Rowan County	\$15.56	\$1.57	\$17.13
Rutherford County	\$1.66	\$0.00	\$1.66
Rutherfordton	\$14.95	\$2.05	\$17.00
Salisbury	\$69.01	\$1.01	\$70.02
Sampson County	\$0.00	\$0.00	\$0.00
Scotland County	\$15.34	\$0.00	\$15.34
Scotland Neck	\$84.69	\$0.00	\$84.69
Selma	\$45.47	\$0.00	\$45.47
Shelby	\$92.66	\$4.59	\$97.25
Siler City	\$46.29	\$0.84	\$47.13
Smithfield	\$149.39	\$0.00	\$149.39
Southern Pines	\$52.95	\$0.44	\$53.39
Southport	\$0.00	\$0.00	\$0.00
Spindale	\$34.80	\$0.00	\$34.80
Spring Lake	\$58.34	\$42.53	\$100.87
Spruce Pine	\$10.74	\$0.00	\$10.74
Stanley	\$68.21	\$187.80	\$256.01

Statesville	\$99.18	\$1.24	\$100.42
Stokes County	\$2.72	\$0.00	\$2.72
Summerfield	\$21.13	\$17.03	\$38.16
Surf City	\$159.35	\$0.00	\$159.35
Surry County	\$6.30	\$0.35	\$6.65
Swansboro	\$40.36	\$281.50	\$321.86
Tabor City	\$23.06	\$1.00	\$24.06
Tarboro	\$85.78	\$0.00	\$85.78
Thomasville	\$61.25	\$8.69	\$69.94
Transylvania County	\$14.98	\$4.64	\$19.62
Tryon	\$110.88	\$67.09	\$177.97
Union County	\$8.24	\$0.10	\$8.34
Valdese	\$163.89	\$0.00	\$163.89
Wake County	\$2.50	\$0.81	\$3.31
Wake Forest	\$56.07	\$55.88	\$111.95
Wallace	\$77.72	\$3.53	\$81.26
Warren County	\$15.00	\$0.00	\$15.00
Warsaw	\$147.80	\$0.00	\$147.80
Washington	\$137.50	\$39.29	\$176.79
Washington County	\$9.72	\$0.00	\$9.72
Watauga County	\$17.15	\$1.78	\$18.93
Waynesville	\$155.31	\$24.10	\$179.41
Wendell	\$88.33	\$16.44	\$104.77
Whiteville	\$61.99	\$0.00	\$61.99
Wilkes County	\$10.76	\$0.29	\$11.05
Wilkesboro	\$51.40	\$4.18	\$55.58
Williamston	\$94.68	\$10.95	\$105.63
Wilmington	\$61.79	\$34.15	\$95.94
Wilson	\$93.90	\$15.59	\$109.49
Wilson's Mills	\$0.00	\$0.00	\$0.00
Winston Salem	\$40.26	\$14.48	\$54.74
Winterville	\$51.54	\$0.00	\$51.54
Wrightsville Beach	\$191.72	\$13.93	\$205.65
Yadkin County	\$6.30	\$5.41	\$11.71
Yancey County	\$22.88	\$20.67	\$43.56
Youngsville	\$101.48	\$0.00	\$101.48
Zebulon	\$145.86	\$10.96	\$156.82

Note: If the North Carolina Department of State Treasurer or Local Government Commission did not have reported financial data, then the community was omitted.

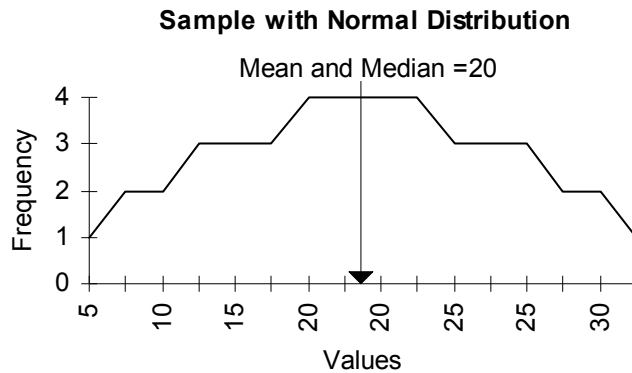
Appendix C

The mean or average provides a measure of central tendency for a sample of values or observations with a normal (bell-shape) frequency distribution. For a sample of values with a nonsymmetric or skewed distribution, the mean is sensitive or influenced by the skewness of the distribution. Another measure of central tendency is the median. While the mean reflects the calculated midpoint of a set of values, the median measures the exact midpoint of a set of values when the values are ordered in magnitude, lowest to highest. The median is robust, therefore, it provides a better description of the midpoint for a sample with a nonsymmetric distribution.

Mean Example

For a sample of values (5,10,15,20,25,30,10,15,20,25,30,15,20,25,35,20) with a normal frequency distribution, the mean equals 20. The mean and the midpoint of the distribution curve are the same (see Example 1).

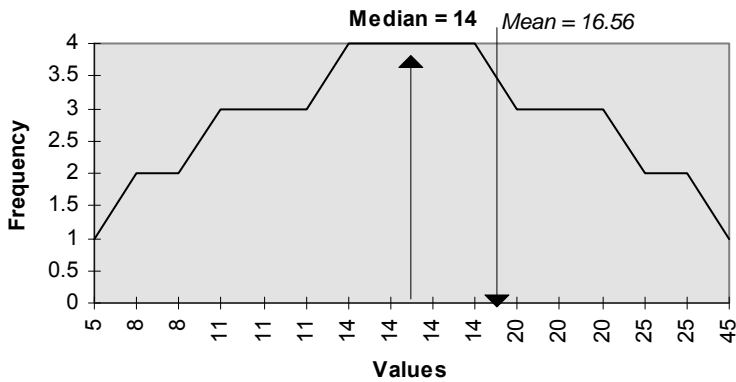
Example 1



Median Example

For the following sample of values (5,8,11,14,20,25,8,11,14,20,25,11,14,45,20,14) the mean equals 16.56. This sample has a nonsymmetric frequency distribution. The presence of an abnormally large value, 45, skews the sample distribution to the right. Therefore, the mean is influenced by the outlying value. When the sample values are ordered in magnitude, the median for the sample equals 14. The median is not influenced by the outlier, therefore, it provides a better measure of central tendency for the sample (see Example 2).

Sample with Nonsymmetric Distribution



Example 2

Mean and median results from the Municipal and County Services Study, Fiscal Year 2009-2010, provide significant information to local government park and recreation agencies if interpreted correctly. If the mean and median values are very close, the sample has a normal frequency distribution and the mean offers a good measure of the midpoint. If significant difference exists between the mean and median, lean towards using the median as the measure of central tendency. This sample possesses a nonsymmetric distribution and suffers skewness. When the mean is significantly higher than the median, abnormally high values skew the sample. When the median is significantly larger than the mean, abnormally low values skew the sample.